



Table of Contents

4

Performance Recap and Goal Highlights

5

Creating Change:
Our Progress

6

Leading the Way

7

Sustainability as a Common Language

8

2018-2020 Results: Emissions & Energy

14

2018-2020 Results: Water

20

2018-2020 Results: Materials & Waste 29

Looking Toward the Future

30

Next Generation, Now 32

Our People Make the Difference: Meet GSAT



CHEM-TREND SUSTAINABILITY PERFORMANCE RECAP & GOAL HIGHLIGHTS

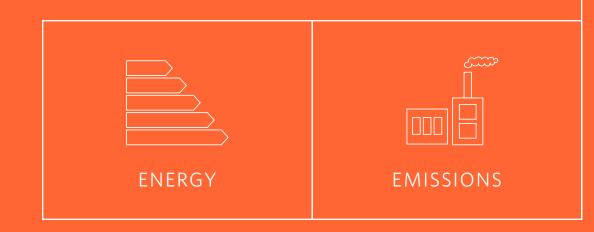
REDUCE

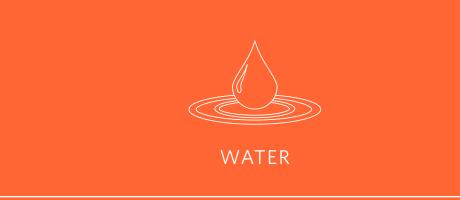
greenhouse gas emissions

15% BY 2023

25% BY 2025

Read more →





REDUCE

water consumption

99%

BY 2025

 $\underline{\mathsf{Read}\;\mathsf{more}}\;\to\;$

REDUCE

waste generation

15%

BY 2023

Read more →





INCREASE

amount of recycled material by weight to

9 KGs BY 2025

<u>Read more</u> →



CREATING CHANGE: OUR PROGRESS



Emissions increased by

3%

BETWEEN 2016 & 2020

Read more →

See page 38, to learn more about our emissions scores.

Water usage reduced by

33%

BETWEEN 2016 & 2020

Read more \rightarrow





Waste reduced by

1996

BETWEEN 2016 & 2020

Read more →

Materials recycled increased by

56%

BETWEEN 2016 & 2020

Read more →





Leading the Way

"At Chem-Trend, our commitment to sustainability runs from executive leadership to workers on the shop floor — in every Chem-Trend facility around the world. It's the responsibility of everyone in our organization to be stewards."

MIKE WARD

Operations Director North America Global Sustainability Officer At Chem-Trend, we share a cultural commitment to sustainability and believe that changes we make today will have a positive impact on tomorrow. We align with our parent company, Freudenberg Group, by defining total success as a combination of market and social impact gains. That means providing innovative, future-thinking solutions to help our customers continuously improve their manufacturing operations while also increasing efficiency and sustainability for their organizations and ours.

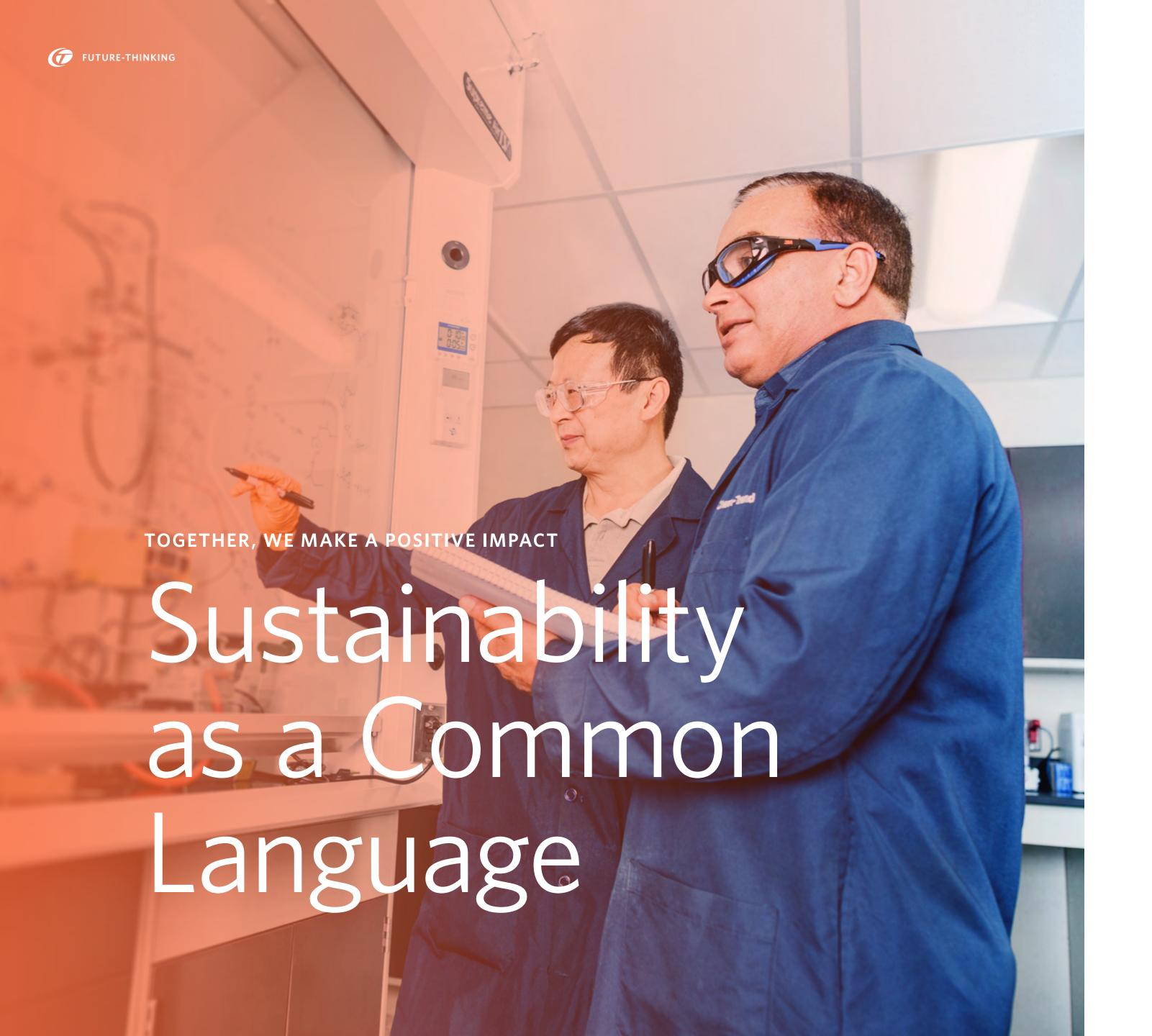
Upholding Freudenberg's "We all take care" initiative, we pledge to improve our environmental protection, health, and occupational safety, and develop sustainable solutions to positively affect quality of life.

Taking the lead in helping us continue to grow our expertise and progress in this area is our Global Sustainability Advisory Team (GSAT). Composed of Chem-Trend team members representing our locations around the world, this group champions our sustainability efforts through research and actions. We look to them as resident experts to help move us forward.

In the following pages, you'll meet the team and learn their perspectives and developments on how we're continuing to evolve our practices. These innovations are informed by pressing global climate change issues, including depletion of natural resources like water, material waste generation, and the need for a transformative approach to recycling — all of which require forward-thinking solutions at every level of production, from research and development to the final product and disposal.

See more about the GSAT on page 32.





Environmental responsibility happens with strong footprint (internal) and handprint (external) efforts. We continuously look to expand how we can make a direct positive sustainability impact on our own operations and how we can help make our customers' operations more environmentally conscious.





"Sustainability is a common language for us across regions. Our core value is how we communicate the sustainability of our product, globally. Every decision we make and action we take is purposeful with long-term results considered. Nothing is by accident, and it's a combined focus for us all."

ROBERT GONG

Senior Manager, HSE & Regulatory Compliance Asia Pacific





In the past two decades, there's been a 43 percent increase in worldwide greenhouse gas emissions. The recent landmark climate study from the IPCC estimates that human activity accounts for around 40 billion tonnes of CO_2 every year — and if current trends continue, temperatures will rise 1.5 degrees Celsius by mid 2034. The largest factor is energy production and use.

OUR GOALS

OUR CALCULATIONS

Reduce our greenhouse gas emissions 15% by 2023, 25% by 2025

Moving annual total (MAT) GHG emissions* (kg CO₂)

MAT production volume (liters) \times 1000

Chem-Trend is not an overly energy-intensive operation, but opportunities to reduce electricity and natural gas usage exist within all of our sites. To achieve our goal of reducing our greenhouse gas emissions by 15% by 2023 and 25% by 2025, we enlist the efforts of our entire organization in every facility. We've found that changes large or incremental can make a significant impact on overall energy usage, and we are always looking for ways to conserve.

^{*}GHG emissions for Chem-Trend LP manufacturing sites are calculated from the electricity and natural gas usage at production sites. For these sites, the electricity and gas usage is for the entire site including production, lab, warehouse, office buildings, exterior lighting, etc.



STEPS TAKEN IN CHEM-TREND FACILITIES

EMISSIONS & ENERGY



New heating and cooling systems



LED lighting investment



New manufacturing facilities in Brazil & India with state-of-the-art equipment



Solar energy investment



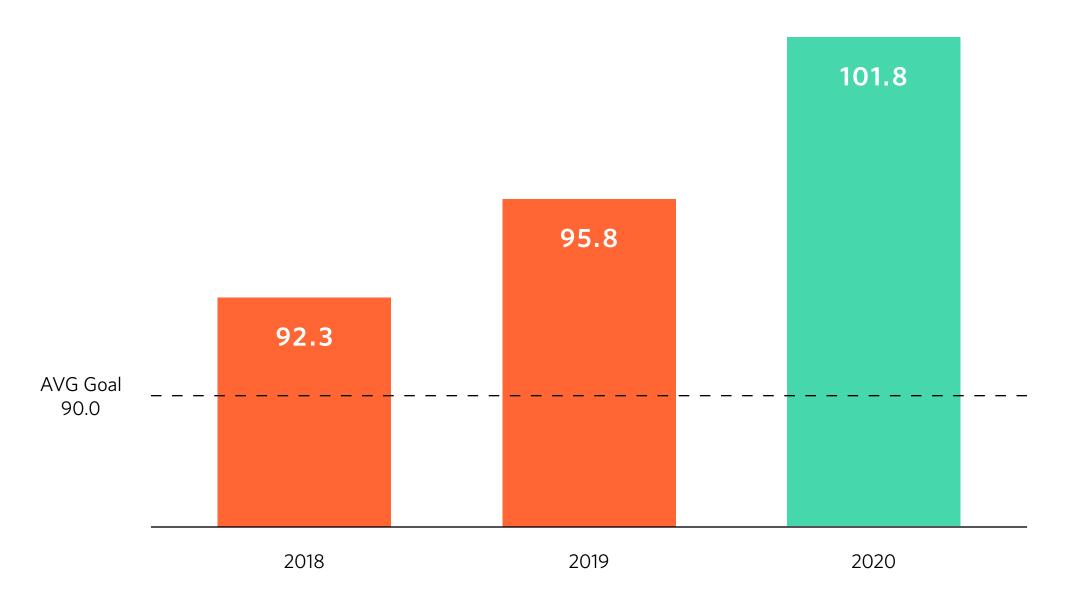
New steam generators and air compressors



RESULTS

Global GHG (CO₂) Emissions in Relation to 2018-2020 Goal

Two prominent areas with the greatest potential for improving our footprint are energy efficiency and CO_2 emissions. To meet our goals, we have implemented initiatives, including regional MFG facility energy assessments, purchasing of green energy, waste and scrap reduction, and reduction in solvent-based products within our portfolio in favor of water-based technology.



(KGs per 1000 liters of total production volume)



CUSTOMER IMPACT

OUR HANDPRINT

Better products increase efficiency.

"In general, we sell higher performing products than the competition. Our technologies like SpraylQ $^{\text{TM}}$ and DilutionlQ $^{\text{TM}}$ further empower operators to reduce use of energy and resources with data that helps them know how much product to apply, set limits, and monitor concentration levels. And this requires much less effort on the customer's part than ever before, with fewer stoppages needed to test levels. The result is more uptime, more productivity, and peace of mind that they're working at maximum efficiency."

ROB CURTIS

Director of Global Engineering

Monitoring from home base.

"We can monitor how much product our customers use from home base. If we detect issues, we're able to get on the phone and help get them back to normal quickly. It doesn't require us to be on the road or an airplane because our technologies allow us to be closely connected to their operations even from far away."

MICHAEL TAMBASCO

Technology Leader, Die Cast Global R&D





INTERNAL FOCUS

OUR FOOTPRINT

Shining the light on energy use.

Small changes equal big returns.

"As an operations manager, I have the job of decreasing energy and water use. One of our initiatives in Korea was switching to LED lights in the production building and warehouse to increase efficiency. This one initiative has the potential to decrease energy use by 30% to 50%."

DONG KYU (DK) LEE

Operations Manager Asia Pacific

"We have active internal energy assessments in play such as identifying and correcting for air leaks in manufacturing facilities and making our heating and cooling systems more efficient.

Additionally, as more opportunities have become available,
Chem-Trend is looking into the purchase of green energy."

MIKE WARD

Operations Director North America





Fresh water is becoming increasingly rare around the world. According to the World Wildlife Federation, water shortages may affect two thirds of the human population by 2025. Respondents to an annual World Economic Forum survey ranked water scarcity as a top risk to society in the next decade.

OUR GOALS

Reduce water consumption by 99% by 2025

OUR CALCULATIONS

Water usage excluding water used as a raw material in products* (liters) MAT

Production volume (liters) MAT × 100

With steady progress, we have been able to reduce this metric by 27% over the past five years. Our 2025 goal was set for a reduction of 99%, which is aggressive and achievable. Manufacturing more product volume than water consumption is an accomplishment we are actively striving to realize and moving closer to every day.

^{*}Water for this metric includes all water (sanitary, drinking, cleaning, rinsing, cooking, cooling water, steam, water for gardens/lawns, etc.) used at the site except for water that is used as a raw material in a product. The amount of water used is measured in liters.



STEPS TAKEN IN CHEM-TREND FACILITIES

WATER



Closed-loop water chillers



Rain water harvesting



Automated vessel cleaning controls



Sanitary usage surveys



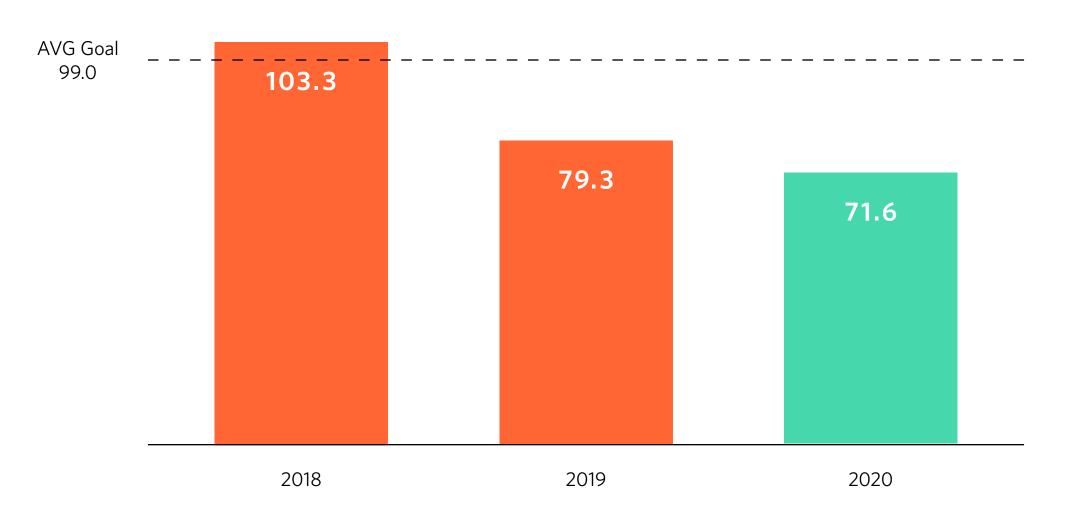
Green space reviews and irrigation controls



RESULTS

Global Water Usage in Relation to 2018-2020 Goal

Our global water use represents our most significant material-use reduction, decreasing by about a third in just two years.



(% of total production volume)



CUSTOMER IMPACT

OUR HANDPRINT

A little goes a long way.

Consistency, accuracy, and fewer cleanings.

"Traditionally, customers would dilute our product from 100 or 200 parts to one part. But with our High Efficiency Release Agent (HERA™), they are able to use controlled micro-doses of die lubricant – no dilution necessary. They don't have tankers of water they're using, so their die-casting processes result in little to no wastewater. We continue to innovate solutions that require customers to use less product because we're committed to sustainable improvement that helps our customers succeed."

MICHAEL TAMBASCO

Global Technology Leader Die Cast

"For our polyurethane customers, we're creating consistency and accuracy with SpraylQ $^{\text{T}}$, a new system for release agent spray application that reduces the need for cleaning, which in turn limits water use. It controls the process by providing immediate feedback to the operator as well as spray application data for each spray cycle from the plant floor to line supervisors and process engineers."

RADEK ŠTOURAČ

Sales Manager, Polyurethane Europe





INTERNAL FOCUS

OUR FOOTPRINT

Significant water conservation across regions.

Minimizing our impact with real results.

"Our most successful initiative to date has seen us significantly reduce our water usage across all regions – decreasing our annual intake by 30 million liters over the course of five years. Previously, we used two liters of water for every liter of product generated. Now, we're down to less than ¾ liter per liter of product. This reduction is primarily the result of changes in how we cool our vessels."

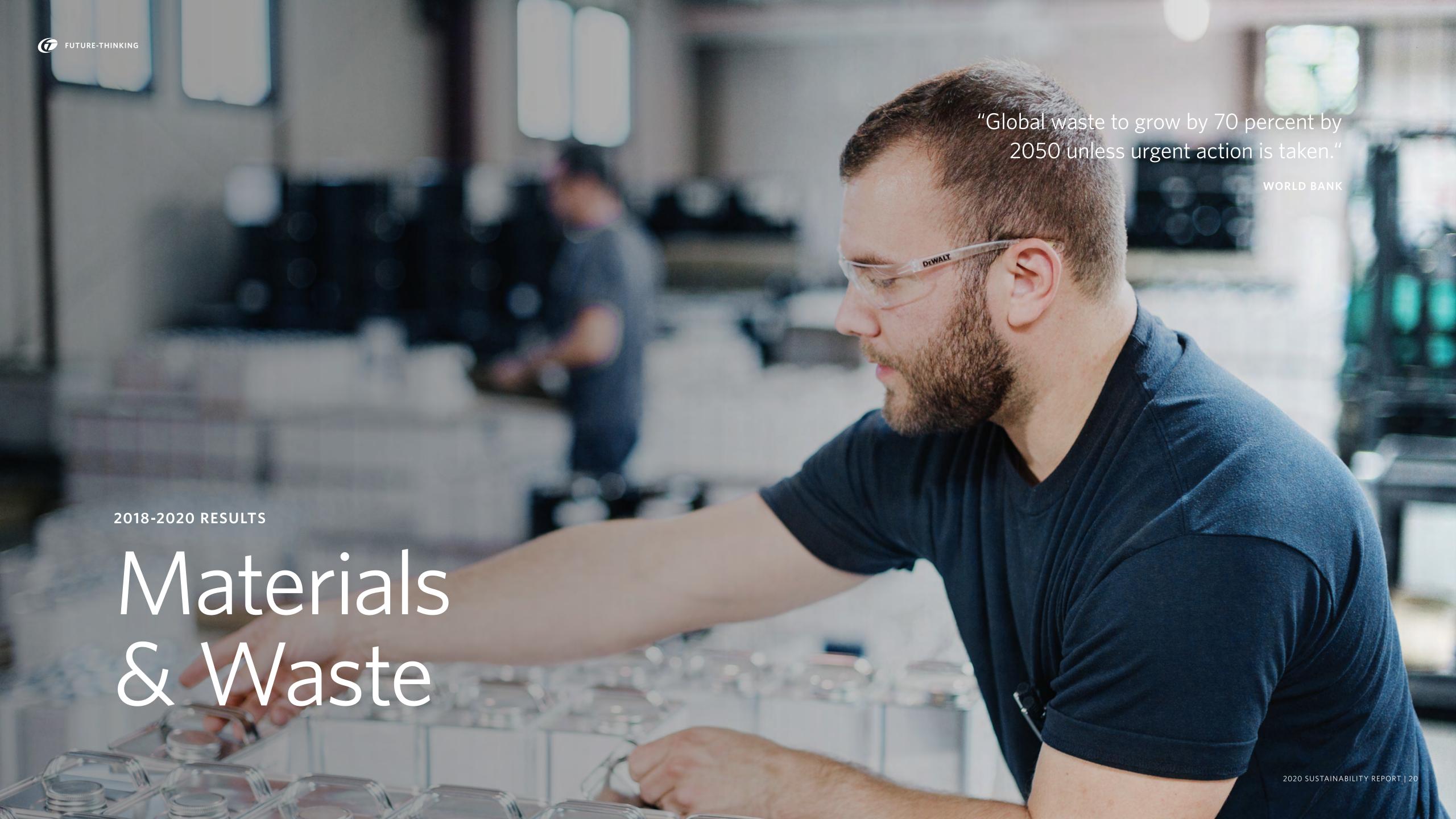
MIKE WARD

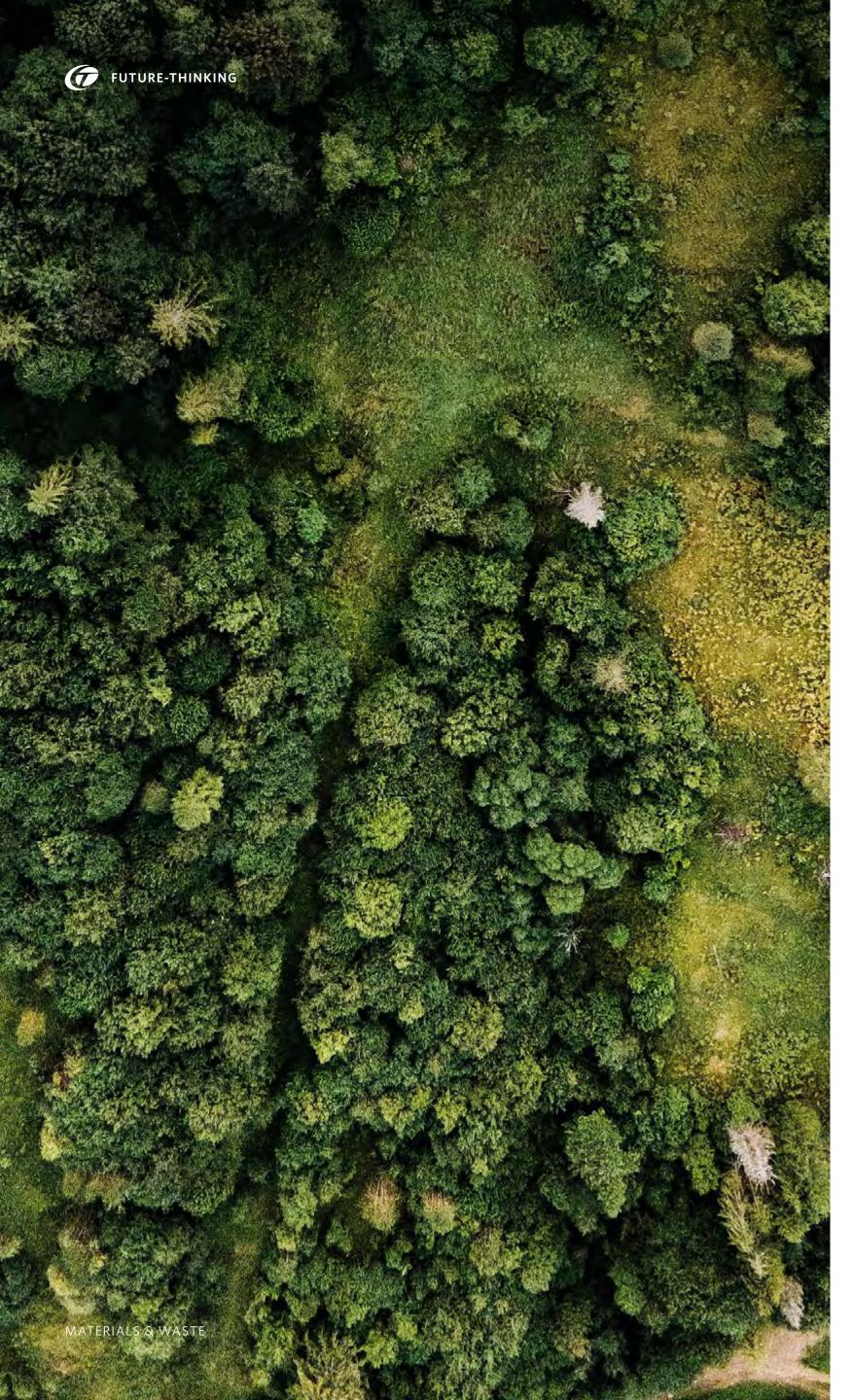
Operations Director North America

"We're minimizing our impact when it comes to our water usage, and so we're taking that and extrapolating it out over our other sites, so we can make a significant impact. The cool thing about it is we're seeing notable results. In Korea, for instance, one of our smallest manufacturing sites that is using the most amount of water to clean vessels, we're starting to see a significant reduction in the percent: 20% water usage a month."

AMANDA PUGH

Director of Global Manufacturing





According to the World Bank, global waste levels are set to increase by 70 percent by 2050 with consequences for human health environments, especially in low-income countries. With China's recent ban on importing recyclables, worldwide disposal challenges have become even more pressing: the Yale School of Environment suggests that nearly 111 million tons of plastics will need to be addressed with transformative solutions within the coming decade.

OUR GOALS

Reduce waste generation 15% by 2023

Increase amount of recycled material by weight to 9 KGs by 2025

OUR CALCULATIONS

MAT volume (liters) of waste* × 100

production volume (liters) MAT for the same period

waste as a % of production volume (liters)

Recycled material† (kg) MAT

production volume (liters) MAT \times 1000

^{*}Waste includes only solvent or water that comes from cleaning, rinsing, washing down of vats, etc. of equipment and containers, and is then scrapped. Calculate waste as a percent of total production volume. †Material recycled = steel, plastic, or fiber containers, cardboard, paper, plastic wrap, wood pallets, glass, solvents, water, e-waste, and batteries.



Helping customers reduce product use and scrap rate has been fundamental to the entire Chem-Trend business model since our founding over 60 years ago. The products we create are formulated to solve manufacturing challenges efficiently, and we are always innovating toward increased sustainability and decreased waste. Our 2023 goal of 15% waste reduction requires our global operations to be creative in developing improved ways of reducing waste.

While our 2025 recycled material by weight goal is set at 9 KGs, uncertainty in the Chinese import recycling market has made reaching this metric potentially one of the most difficult. Striving to meet this goal, we look internally to ensure we are accurately recording all forms of our recycling initiatives and continuing efforts to identify other opportunities to move the needle.





STEPS TAKEN IN CHEM-TREND FACILITIES

MATERIALS & WASTE



Recycling

and reuse

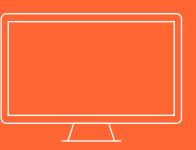




Reduce batch counts



Automated vessel cleaning controls



Paperless production



Recycle vessel cleanings (solvent or water)



Planning of back-to-back batches to limit cleanings



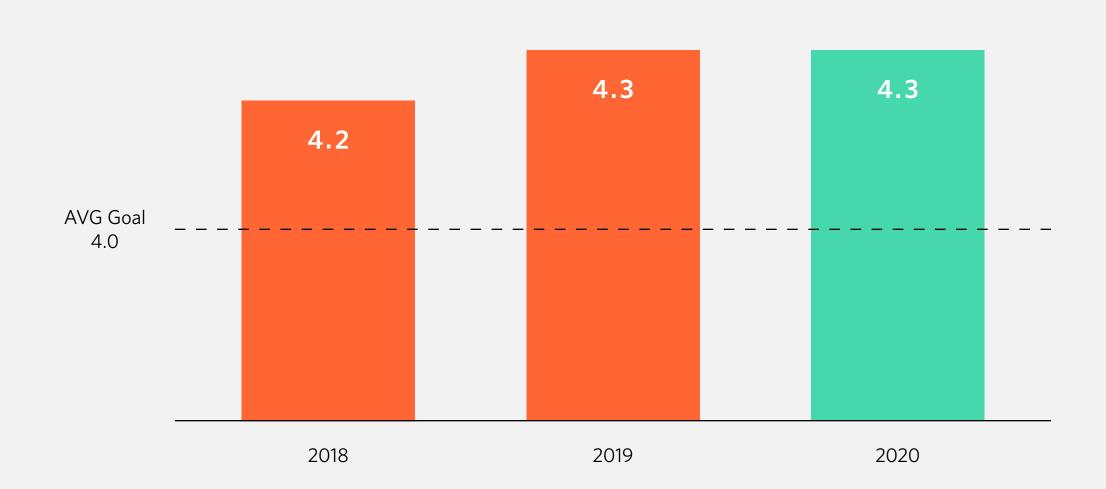
Reusing delivered materials, like pallets, boxing, etc.



RESULTS

Global Waste Generation in Relation to 2018-2020 Goal

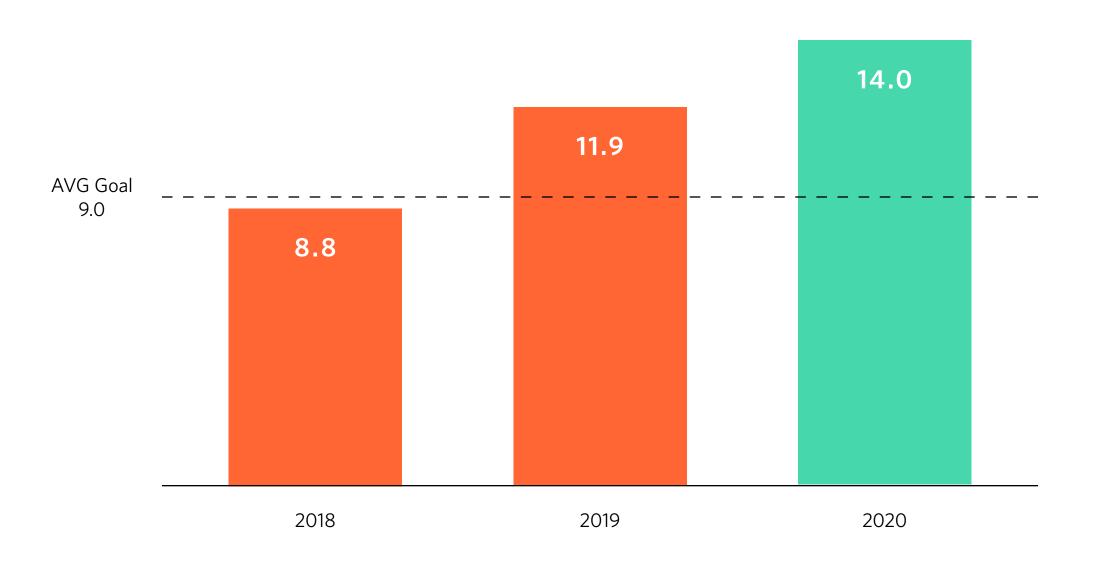
Material efficiency is one of the three specific sustainability areas with greatest potential for improving operations.



(% of total production volume)

Global Recycling in Relation to 2018-2020 Goal

Recycling materials is a global challenge for which we are striving to create innovative new solutions.



(KGs per 1000 liters of total production volume)

MATERIALS & WASTE 2020 SUSTAINABILITY REPORT | 24



CUSTOMER IMPACT

OUR HANDPRINT

Turning data into waste reduction.

"Our products perform better, so naturally before sustainability was even a thing, we were helping customers reduce scrap and waste, and use less product. We've developed equipment that can measure how much product customers are using and give them feedback on how consistent their processes are, so adjustments can be made."

ROB CURTIS

Director of Global Engineering

Working toward a new standard.

"We have thermoplastics customers today who are recycling in a closed loop and are able to recycle our concentrated purging compound grades into new products. We are working to make this more of the standard, rather than a unique situation. This is in addition to how, overall, our technologies help extend the lives of machines, so our customers are able to extract all the value from the large investments they make in equipment. This can result in fewer machine replacements in the long term — and less waste."

GRAZIANO PESTARINO

Global Account Manager Thermoplastic Packaging

Providing customers with sustainable alternatives.

"We offer our advanced knowledge of chemical waste management so customers are aware of options besides landfilling."

CHRISTOPHER BARRICKLOW

Global HSE & Regulatory Compliance Director

MATERIALS & WASTE 2020 SUSTAINABILITY REPORT | 25



A financial and sustainability win for customers.

"DilutionIQ™ not only revolutionizes the way dilution is monitored, but also offers the customer a substantial amount of real-time data. In conjunction with the new innovative chemistries that Chem-Trend has developed, this dilution monitoring equipment is bringing outstanding sustainability results. In some cases, we have been able to considerably reduce customer consumption, allowing for Chem-Trend to gain new business, and for both organizations to achieve mutual sustainability goals. It's a win for both parties."

KELLIE PARKER

National Account Representative, Die Cast North America





Recycling to better serve customers.

"In the early days of the pandemic, we experienced a tote tank shortage. Recycling them was a solution that allowed us to keep our customers supplied during this time. We offered a service to customers where we would come pick up tote tanks, bring them back to our facilities, and clean them ourselves. While this added to our water usage, we were able to use our expertise and equipment to clean more efficiently while eliminating the need for our customers to clean and dispose of the tote tanks. Overall, it was likely more sustainable — and it helped keep our customers' operations moving forward without disruption."

MIKE WARD

Operations Director North America

Working together to realize long-term sustainable goals.

"I've been working alongside a medium-density fiberboard (MDF) manufacturer for over 20 years to help realize long-term sustainability goals that will make an outsized impact. They built their plant on the idea of transforming rice straw, an agricultural waste product, into fiber panels, which could be used to make furniture, cabinetry, doors, moldings, and more. They found the material to perform similarly, and in some cases, better than traditional wood fiber-based products. This innovation has finally become a reality, and they are upscaling their plant to produce the first post-harvest, environmentally sustainable MDF, after many obstacles."

MATT COOK

Sales Representative Composites, Polyurethane & Wood Composites North America





INTERNAL FOCUS OUR FOOTPRINT

Using limited resources wisely.

"We reduced water usage for cleaning our vessels from 20 liters down to 8 liters. In our facilities, hot water is not convenient to acquire, so we implemented a system where we use as little water as possible to clean our vessels efficiently and effectively. Constantly refilling and transporting a pail wasn't convenient, creating a real incentive to get the job done with less water."

BO WEI

Operations Director Asia Pacific



"As we move into the future, we do so with ambitious goals, including a 25% CO_2 reduction by 2025 with an overarching goal of CO_2 neutrality by 2030. This is a Freudenberg initiative that we will support.

In order to get there, we aim to meet our primary objectives of purchasing green energy and conducting manufacturing building energy assessments that identify improvement areas from compressed air leaks to shutdown procedures for things like generators, HVAC, lighting, and high horsepower equipment."

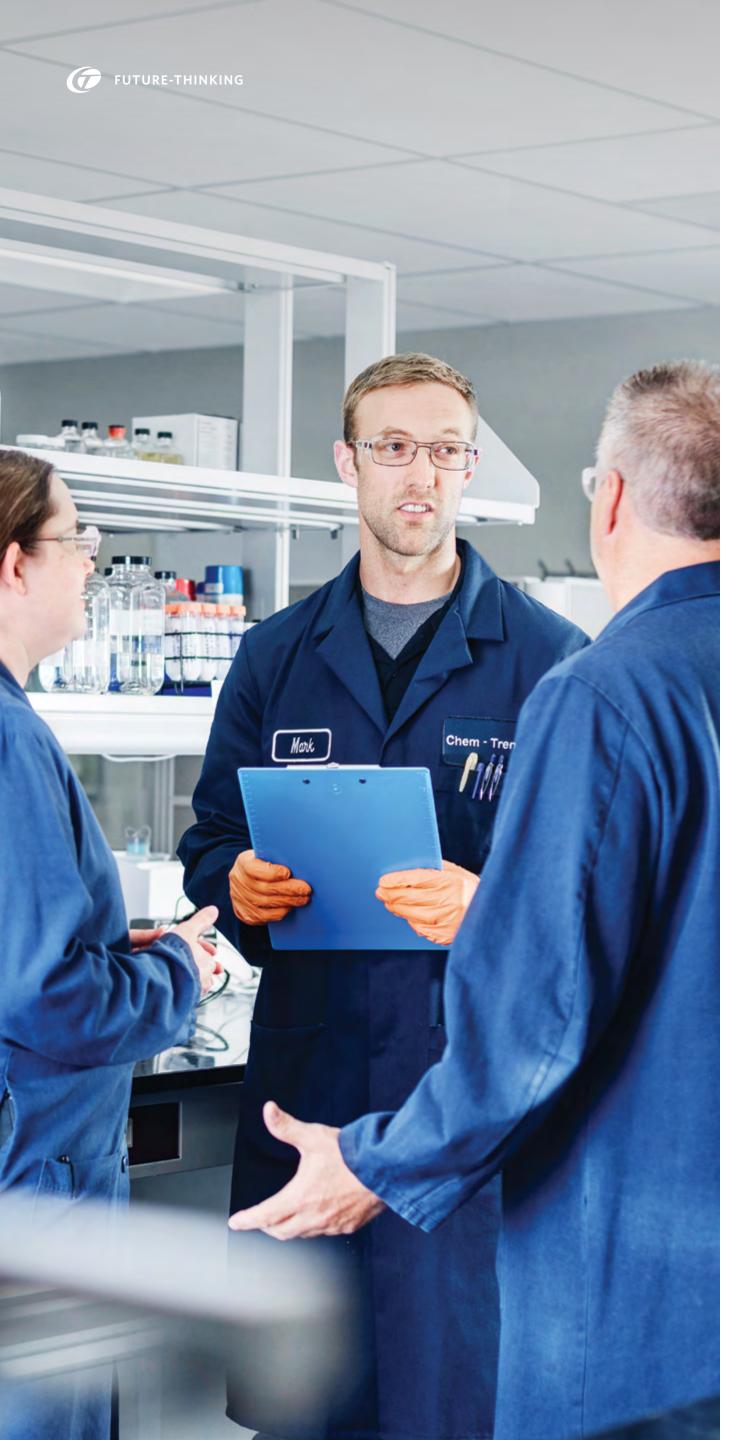
MIKE WARD

Global Sustainability Officer

Creating innovative solutions that minimize waste and energy use for our customers is at the core of everything we do at Chem-Trend — it is also our responsibility as leaders in our industry. Looking toward the future, we recognize our essential role and obligation to be a force for positive change in the industry, and we aim to fulfill it as we have historically: by helping our customers integrate new, more efficient technologies into their operations for more successful results. We are committed to finding new opportunities to serve our customers, our team, communities, and the environment with unyielding efforts toward more sustainability and efficiency.

As we look toward meeting our 2025 goals, we recognize the critical need to continue to strive to identify new ways to reduce energy consumption, emissions, and waste.





THE SUSTAINABILITY SCORECARD

AN INNOVATIVE TOOL TO ENHANCE OUR CUSTOMERS' SUSTAINABILITY

"With our Product Sustainability Scorecard, we have an effective tool to determine how well our newly developed products will contribute to our customers' sustainability and our own overall efficiency goals."

MIGUEL PSILLAKIS

Executive Vice President, Marketing & Technology

The product sustainability scorecard takes into consideration the health, safety and environmental impact of newly developed products in combination with their manufacturing complexity and the expected process efficiency gains to be delivered to customers as a result of the embedded technology. By combining these elements into a single score system, Chem-Trend has the ability to continually assess and evolve the sustainability of its product line.

As an objective product sustainability measurement calculator, this scorecard considers health, safety, and environmental aspects associated with new product technology as well as productivity efficiency gains and value addition to our customers.

GHS CLASSIFICATION

RENEWABLE CONTENT

DIFFICULTY TO MANUFACTURE

CORE PROCESS

SCRAP REDUCTION

APPEARANCE IMPROVEMENT

RELEASE EASE

PROCESSING STEPS ELIMINATED

DOWNTIME SAVING





MEET THE GSAT

The Global Sustainability Advisory Team was founded in 2017 with the mission to create pathways to greater sustainability that add value to our customers' operations and our own. Built on a history of sustainability efforts and our parent company Freudenberg's guiding principle of Responsibility (which encompasses environmental protection, corporate citizenship, human rights and labor standards, and more), the GSAT addresses a wide range of impact areas, from energy and emissions to health and safety.







CHRISTOPHER BARRICKLOW Global HSE & Regulatory **Compliance Director**

Christopher is our Global HSE and Regulatory Compliance Director at Chem-Trend's global headquarters in Howell, Michigan. His passion for health, safety, and environment translates to a supportive role that focuses on global standards initiatives, the measurement of sustainable practices, and an open dialogue across multiple global regions.



Technology Leader, Die Cast

Michael is based at our global headquarters as Chem-Trend's Technology Leader for Die Cast in North America. He develops products for customers that improve sustainability initiatives across a



AMANDA PUGH Director of Global Manufacturing

As Director of Global Manufacturing, Amanda performs a critical role from our global headquarters in Howell, Michigan. She is a key player in interpreting sustainability benchmarks across our various regions and maintains our company goals by managing best practices. Her passion for reducing wastewater through innovative methods and strategic benchmarking benefits both our clients and the planet at large.

2020 SUSTAINABILITY REPORT | 34





MIKE HILER

FCS Best Practices Consulting Office
(BPCO) Project Manager, Americas

Mike is the Project Manager for our Best Practices Consulting Office at Chem-Trend Americas. He provides strategic planning that improves internal efficiencies and facilitates company-wide initiatives.



KELLIE PARKER

National Account Representative,

Die Cast, North America

As a National Account Representative for Chem-Trend's Die Cast division in North America, Kellie focuses much of her time on bringing the innovative sustainability of DilutionIQ™ to customers. Her role often involves educating the customer on our ever-evolving technologies that reduce product footprint and increase our handprint.



AMANDA GALBAVI
Regulatory Affairs Supervisor
North America

Amanda enables our North American sustainability efforts as a Regulatory Affairs Supervisor in Howell, specifically managing environmental compliance for North America and our Environmental Management System/ISO 14001 certification. She ensures that Chem-Trend's innovative products are approved by the appropriate parties for customer use.



EVERTON DAVIDSON LOURENÇOProduction Manager

Southern Hemisphere

As a Production Manager for Chem-Trend Brazil, Everton works with sales teams to bring our innovative DilutionIQ™ applications to customers. This customer-facing role directly impacts our sustainable handprint on our customers' operations.







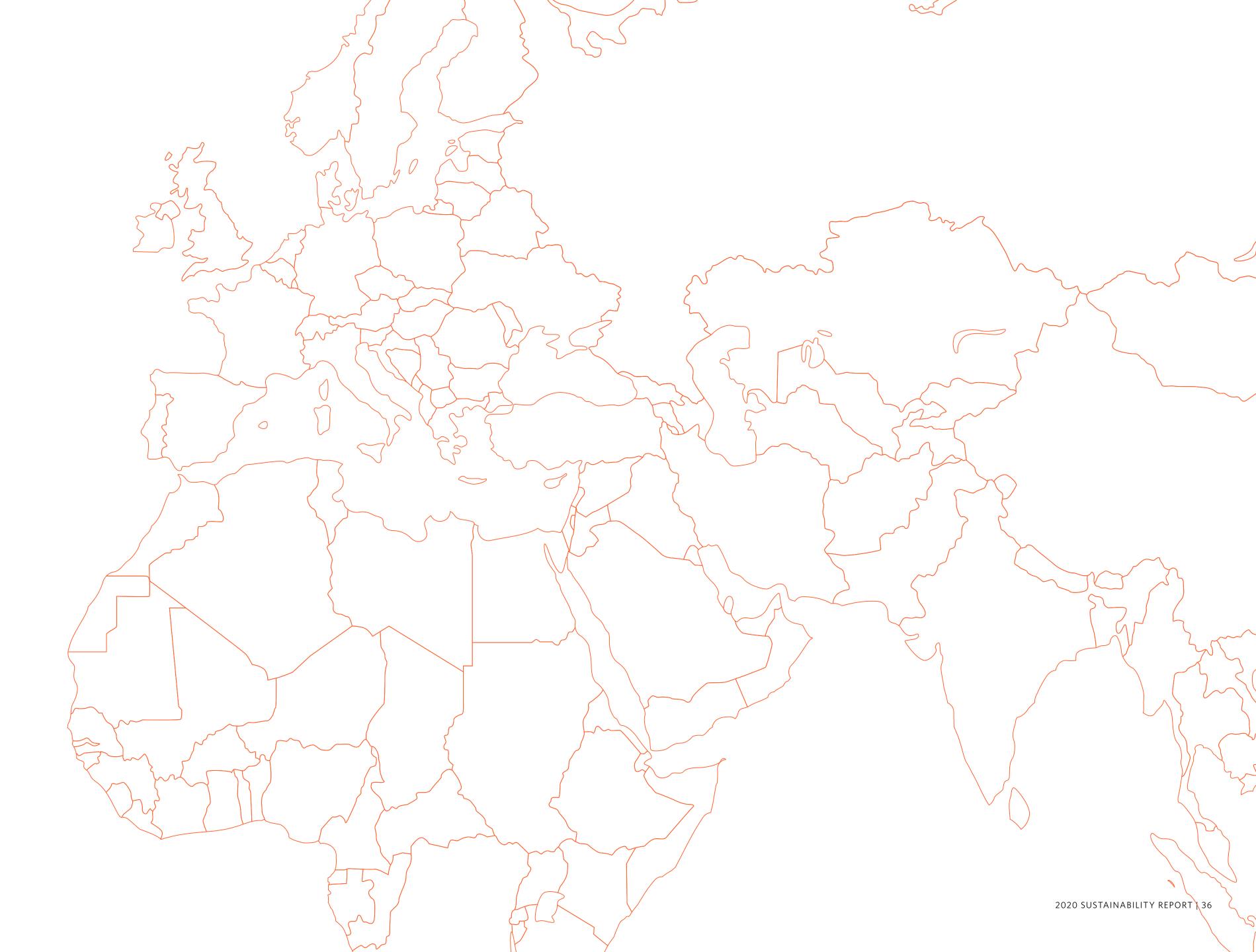
UWE KAISERCorporate Quality ManagerEurope

Uwe is based in Germany as our Corporate Quality Manager for Chem-Trend Europe. He ensures that sustainability and performance standards are met for our products across various industries.



RADEK ŠTOURAČ
Sales Manager, Polyurethane
Europe

Radek is our European Sales Manager for
Polyurethane at Chem-Trend Europe. He sees a
sustainable future in Chem-Trend's water-based
polyurethane products and the innovation of
SpraylQ™, both of which can have a direct impact
on a customer's environmental footprint.







ROBERT GONG Senior Manager, HSE & Regulatory Compliance, Asia Pacific

Robert assists with sustainability efforts for new products as an Asia Pacific representative for GSAT and as our Senior Manager of HSE & Regulatory Compliance in China. He helps customers use Chem-Trend materials more sustainably by playing a pivotal role in regulatory compliance, the coding process, and our handprint part assessments.



SRIPAD ACHAR Head of Production, Klüber & Chem-Trend

Sripad is the Head of Production for our partnership between Klüber and Chem-Trend India. He manages projects through Klüber to improve sustainability efforts in India and abroad.



DONG KYU (DK) LEE **Operations Manager** Asia Pacific

As Operations Manager for CTAP in Korea, DK Lee is responsible for production and HSE, quality assurance, and supply chain management. His focus on waste energy emissions and wastewater reduction helps mitigate our footprint in Asia and across the globe.



PAGE 5

Emissions increased by 3% between 2016 and 2020.

As we strive to continuously improve our sustainability practices, Chem-Trend has made a concerted effort to make all new facilities more energy efficient. The 3% increase in our emissions generation from 2016 to 2020 is due to the disparity in the ages of our facilities around the world.

Regional differences as well as growth also affect each individual setting. For example, our European Union properties do not utilize air conditioning, which helps keep emissions exceptionally low. Our United States location, by contrast, is higher than the average as a result of a recent lab expansion and reduced volumes.

We've taken each facility's unique uses and needs into consideration within our sustainability goals, and we will continue to make changes to reach a 15% reduction of emissions by 2023 and 25% by 2025.

GHG (CO₂) Emissions in Relation to 2016-2020 Goal (KGs)



Appendix

